MONEX GROUP

Announcement of Change in Management and Organization

TOKYO, October 29, 2026 – Monex Group, Inc. (the "Company") hereby announces that it has decided on changes in management and partial organizational change.

I. Organizational Change

Effective November 1, 2026, the Company will integrate the Brand Design Office and the Corporate Communications Office and reorganize them as the Corporate Brand Office. This reorganization will bring together the planning, development, and implementation of the Group's brand and public relations strategies and its internal and external corporate communications functions. Through this change, the Company aims to enhance the Group's brand value in coordination with its management strategies and business activities, clearly communicate the value the Group delivers and its corporate stance, and thereby achieve sustainable growth in corporate value by gaining stakeholders' understanding and trust.

II. Executive Director Change

Effective November 1, 2026

Name	New Position	Current Position
Aoi Yokokura	Executive Director, General Manager of Corporate Brand Office	Executive Director, General Manager of Brand Design Office

(*) Akiko Kato, currently Executive Director and General Manager of the Corporate Communications Office, will be appointed as Expert Director. Leveraging her extensive experience and expertise in public relations and communications, as well as her broad internal and external network, she will contribute to enhancing the Group's corporate value by promoting collaboration among the Group companies in Japan and overseas and strengthening relationships with stakeholders.

Contact: Akiko Kato, Mina Watanabe, Nobuko Ishii
Corporate Communications Office
Monex Group, Inc.
+81-3-4323-3983

Yuki Nakano, Taishi Komori, Mamoru Miyamoto
Investor Relations, Financial Control Department
Monex Group, Inc.
+81-3-4323-8698

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